



**Record of Meeting | May 16, 2024**

The Illinois State Toll Highway Authority (“Tollway”) held a Strategic Planning Committee meeting on Thursday, May 16, 2024, in the Boardroom of Tollway headquarters in Downers Grove, Illinois. The meeting was held pursuant to the By-Laws of the Tollway upon call and notice of the meeting executed by Chairman Arnaldo Rivera and posted in accordance with the requirements of the Open Meetings Act, 5 ILCS 120/1, *et seq.*

*[Bolded entries indicate issues which may require follow-up to present or report to Directors.]*

**Call to Order / Roll Call**

Committee Chair Sweeney called the meeting to order at approximately 9:30 a.m. He asked the Board Secretary to call the roll, those Directors present and absent being as follows:

<b>Committee Members Present:</b>
Committee Chair Scott Paddock
Director Jacqueline Gomez
Director Karen McConnaughay
Director James Sweeney
Director Mark Wright

<b>Committee Members Not Present:</b>
None

<b>Other Directors Present:</b>
Director James Connolly
Director Karen Neddermeyer
Director Gary Perinar, Jr.
Chairman Arnaldo Rivera

The Board Secretary declared a quorum present.

**Public Comment**

Committee Chair Paddock opened the floor for public comment. No comment was offered.



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## Committee Chair's Items

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Committee Chair Paddock welcomed the Board, Tollway leadership, and staff to the inaugural meeting of the recently formed, ad hoc Strategic Planning Committee. He noted that this committee was established to provide policy direction and support in developing the Tollway's strategic plan and capital planning efforts.

Chair Paddock shared that he has engaged with stakeholders, participated in outreach initiatives, and attended the inaugural Stakeholder Advisory Team meeting. He expressed his gratitude to the Directors and staff for their participation and efforts in initiating critical discussions with stakeholders to develop a capital plan that extends beyond the current system.

Having no further items, Committee Chair Paddock called on Executive Director Cassandra Rouse.

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## Executive Director's Items

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Executive Director Rouse announced the commencement of efforts to develop the next capital plan. She explained that the planning process will involve identifying projects and programs, determining investment strategies, and aligning the capital plan with an updated strategic plan for the Tollway. She noted that staff and Directors have already begun engaging with stakeholder groups, local mayors and county officials, transportation and engineering organizations, councils of governments, and the general public.

Ms. Rouse further highlighted the formation of the Strategic Planning Committee, which is responsible for outlining the Tollway's next strategic plan. This includes updating the mission, vision, and guiding values, as well as tracking and evaluating the progress of the capital planning process and making recommendations to the full Board. Executive Director Rouse expressed her gratitude for the Board's support and commitment to this comprehensive planning process.

Executive Director Rouse and Chief Planning Officer Karyn Robles then presented an overview of the planning efforts to date and future plans for the Committee. [See attached presentation.](#)

Directors and staff discussed the timeline for both the internal strategic plan and new capital plan as well as available resources and agency partners involved in the planning process.

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## Adjournment

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There being no further business before the Committee, Committee Chair Paddock requested a motion to adjourn. Director Gomez made a motion to adjourn, seconded by Director Wright. The motion PASSED unanimously by voice vote.

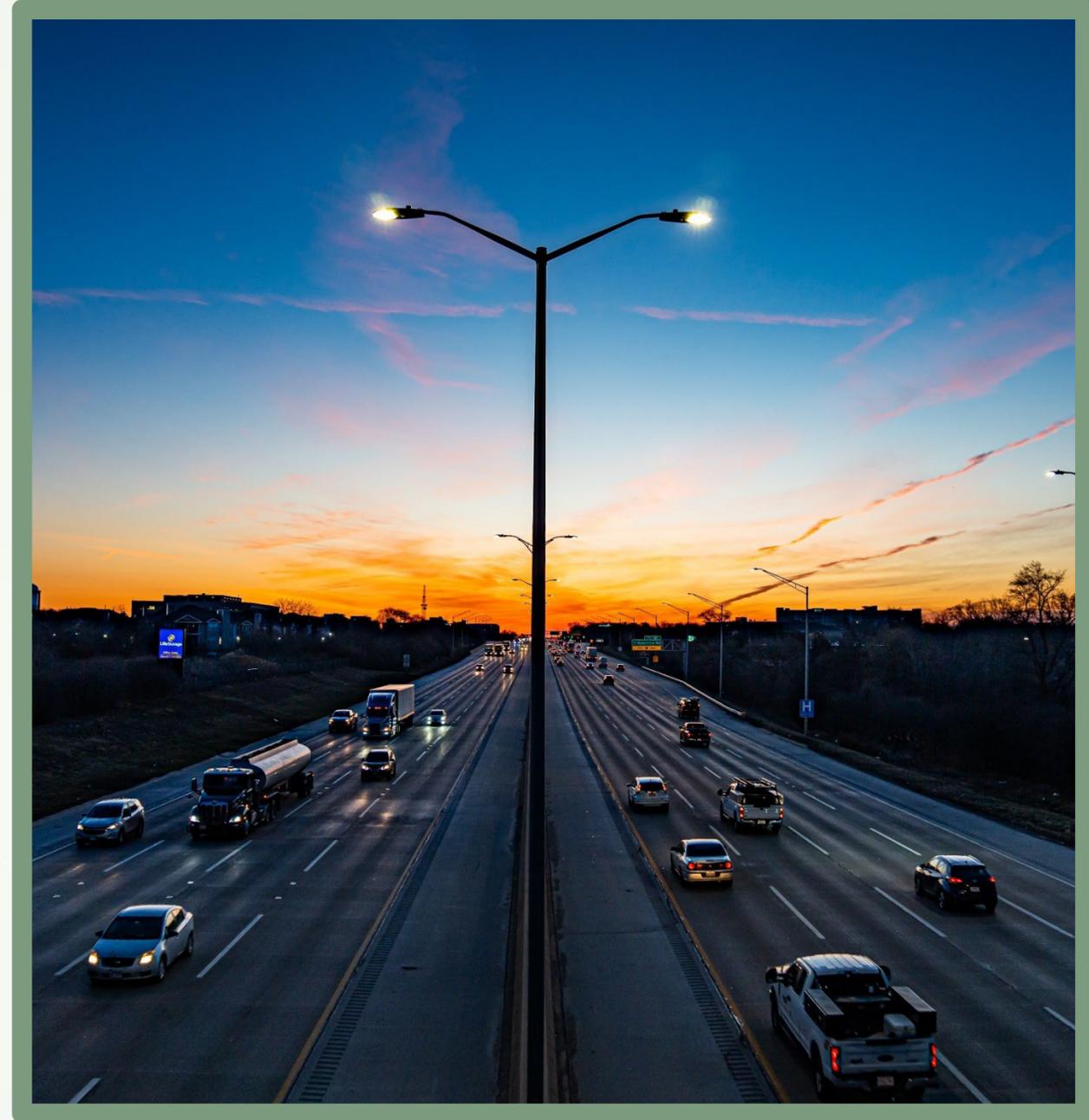
The Meeting was adjourned at approximately 9:48 a.m.

Minutes taken by: \_\_\_\_\_

Christi Regnery  
Board Secretary  
Illinois State Toll Highway Authority

# STRATEGIC PLANNING COMMITTEE

MAY 2024



# OVERVIEW

**STRATEGIC PLAN**

**CAPITAL PLAN**

- Guiding Values and Mission
- Core Principles
- Goals and Vision

**Illinois Tollway Planning Framework**

# CAPITAL & STRATEGIC PLANS

As the Tollway envisions its future, an impactful and engaging planning process will help define the vision for future priorities and investments

## STRATEGIC PLAN

- Examines agency priorities, provides strategic direction and coordinates across departments
- Develops long-range goals to guide the organization's structure, strategy and allocation of resources
- Establishes key metrics to track progress and advance priorities

## CAPITAL PLAN

- Provides a blueprint for investing in the Tollway system to advance regional priorities and mobility goals
- Establishes a process by which investments are coordinated, developed and implemented
- Advances projects that are sustainable, equitable, innovative and diverse

# GUIDING PRINCIPLES

## INNOVATION

- Utilizing technology
- Efficient delivery
- Enhancing partnerships
- Improving access to communities



## DIVERSITY AND INCLUSION

- Diverse participation
- Providing opportunities for DBEs
- Equitable toll rates
- Developing tomorrow's workforce



## EQUITABLE ECONOMIC DEVELOPMENT

- Enabling equitable and inclusive growth
- Unlocking growth in disadvantaged communities
- Economic opportunities



## SUSTAINABILITY

- Long-term financial sustainability
- New revenue streams
- Integration with transit
- Protecting the environment



# STAKEHOLDER ADVISORY TEAM



## 43 leaders and organizations represented

- Representing non-profit, civic, business, labor, environmental, transportation and advocacy organizations
- Helping to define program goals and providing regional input for capital plan

## SAT Members

- AAA – The Auto Club Group
- Amazon
- American Council of Engineering Companies
- Black Contractors United
- Business Leadership Council
- Center for Neighborhood Technology
- Chicago Cook Workforce Partnership
- Chicago Federation of Labor
- Chicago Jobs Council
- Chicago Metropolitan Agency for Planning
- Chicago Minority Supplier Development Council
- Chicago Urban League
- Chicago & Cook County Building & Construction Trades Council
- Chicagoland Chamber of Commerce
- Choose Chicago
- Cleveland Avenue
- ComEd
- Commercial Club of Chicago
- Chicago Transit Authority
- Elite SDVOB Network
- EVBox
- Federation of Women Contractors
- Hispanic American Construction Industry Association
- Illinois Environmental Protection Agency
- Illinois Hispanic Chamber of Commerce
- Illinois International Port District
- Illinois Manufacturers Association
- Illinois Municipal League
- Illinois Railroad Association
- Illinois Road and Transportation Builders Association
- Illinois State Black Chamber of Commerce
- Illinois Trucking Association
- Illinois Workforce Partnership
- Intersect Illinois
- Lake County Partners
- Lion Electric
- Metra
- Metropolitan Planning Council
- Morton Arboretum
- Nicor
- Openlands
- Pace Suburban Bus
- Regional Transportation Authority
- Rockford Metropolitan Area Planning Organization
- YMCA of Metropolitan Chicago

# ONGOING OUTREACH



**General Public and Customers**



**Workshops and Speaking Engagements**



**One-on-Ones and Listening Sessions**



**Stakeholder Advisory Team (SAT)**



**Illinois Tollway**

# WORKFLOW

## STRATEGIC PLANNING PROCESS

Internal Strategic Plan Development

Mission and Vision

Guiding Framework

Policy and Operational Recommendations

Board, Executive Office and Staff

## CAPITAL PLANNING PROCESS

4 Guiding Principles

Value Statements

Recommendations

Stakeholder Advisory Team (SAT)

Public Outreach and Input

Workshops and Surveys

Direct Engagement/Listening Sessions

Tollway Technical and Financial Review

## TOLLWAY PROCESS

Strategic Planning Committee (SPC)

Policies and Vision

Projects Financial Analysis

Strategic Plan

Capital Plan

Tollway Board Approval and Adoption

# COMMITTEE NEXT STEPS

- ▶ Oversee the agency's strategic and capital planning process
- ▶ Provide board input and engage with staff to advance strategic priorities
- ▶ Discuss and assess project priorities and ensure alignment with guiding principles



## COMMITTEE PROCESS

Utilize *strategic plan* to inform and develop *capital plan*

Stakeholder Advisory Team report

Align recommendations and priorities with projects and resources

Finalize draft capital plan and present for formal adoption



STRATEGIC PLANNING  
**COMMITTEE**



**Thank you!**

***[Illinoistollway.com/future](http://Illinoistollway.com/future)***