



## Record of Meeting | March 21, 2024

The Illinois State Toll Highway Authority (“Tollway”) held the regularly scheduled Finance & Audit Committee meeting on Thursday, March 21, 2024, in the Boardroom of Tollway headquarters in Downers Grove, Illinois. The meeting was held pursuant to the By-Laws of the Tollway upon call and notice of the meeting executed by Chairman Arnaldo Rivera and posted in accordance with the requirements of the Open Meetings Act, 5 ILCS 120/1, *et seq.*

*[Bolded entries indicate issues which may require follow-up to present or report to Directors.]*

### Call to Order / Roll Call

In accordance with Article III, Section 4(c) of the Tollway By-laws, Chairman Rivera served as Committee Chair for purposes of the meeting. Chairman Rivera called the meeting to order at approximately 8:49 a.m.

Chairman Rivera asked the Board Secretary to call the roll, those Directors present and absent being as follows:

Committee Members Present:
Chairman Arnaldo Rivera
Director James Connolly
Director Jacqueline Gomez
Director Karen McConnaughay
Director Scott Paddock

Other Directors in Attendance:
Director Melissa Neddermeyer
Director James Sweeney
Director Mark Wright

Committee Members Not Present:
Director Gary Perinar, Jr.

The Board Secretary declared a quorum present.

### Public Comment

Chairman Rivera opened the floor for public comment. No public comment was offered.



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## Committee Chair's Items

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Chairman Rivera entertained a motion to approve **Committee Chair's Item 1**, the minutes of the regular Finance & Audit Committee meeting held on February 22, 2024. Director McConnaughay made a motion to approve the minutes, seconded by Director Gomez. The motion PASSED unanimously by voice vote.

Having no further items, Chairman Rivera called on Executive Director Cassandra Rouse.

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## Executive Director

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Executive Director Rouse introduced Chief Financial Officer Cathy Williams to present the 2023 Year-End Budget to Actual Review. [See attached presentation.](#)

At the conclusion of the presentation, Chairman Rivera noted that the Enterprise Risk Management presentation will be deferred to a future meeting.

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## Items for Consideration

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### Finance

Executive Director Rouse asked Ms. Williams to present the following item for the Committee's consideration:

*Item 1: Award of Contract 24-0008 to RSUI Indemnity Company, Westchester Fire Insurance Company, Lloyd's of London, Westchester Surplus Lines Insurance Company, and RLI Insurance Company for the purchase of Property Insurance Program Services through the insurance broker, Mesriow Insurance Services, Inc. (Alliant Insurance Services, Inc.) for the combined annual premium of \$2,272,635.00 for a one-year term (Order Against CMS Master Contract).*

Upon conclusion of the item presentation, Chairman Rivera entertained a motion to approve placement of **Finance Item 1** on the March Board of Directors meeting agenda with the Committee's recommendation for approval by the Board. Director McConnaughay made a motion to approve this item, seconded by Director Gomez. The motion PASSED unanimously by voice vote.

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## Adjournment

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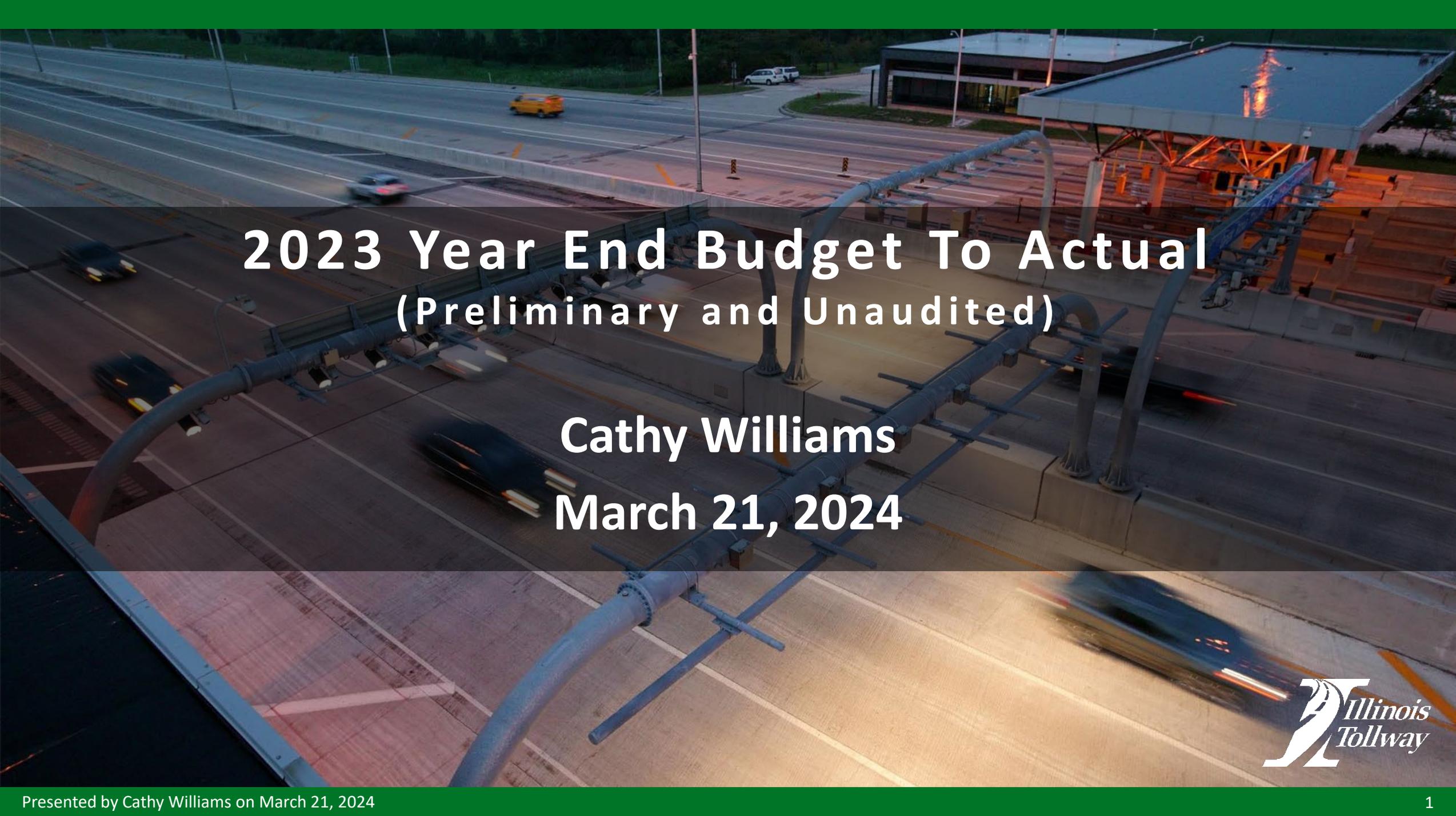


There being no further Committee business, Chairman Rivera entertained a motion to adjourn. Director Connolly made a motion to adjourn, seconded by Director Gomez. The motion PASSED unanimously by voice vote.

The meeting was adjourned at approximately 9:02 a.m.

Minutes taken by: \_\_\_\_\_

Christi Regnery  
Board Secretary  
Illinois State Toll Highway Authority



# 2023 Year End Budget To Actual (Preliminary and Unaudited)

Cathy Williams  
March 21, 2024



# 2023 Year End – Budget vs. Actual

CATEGORY	ORIGINAL BUDGET	(\$ millions)			% CHANGE
		FORECAST	ACTUAL	\$ CHANGE	
Revenue	\$1,549 <sup>1</sup>	\$1,599 <sup>1</sup>	\$1,601	\$2	0.1%
M&O Expenditures	\$427	\$427	\$413	(\$13)	(3.0%)
Debt Service Transfers	\$517	\$501	\$505	\$3	0.6%
Capital Expenditures	\$1,467	\$1,155	\$950	(\$206)	(17.8%)

## Key Drivers

### Revenue

- On target with the forecast due to investment income

### M&O

- 3% less than the budget due to contractual services, workers’ compensation, parts and fuel

### Debt Service

- No material change vs. forecast

### Capital Expenditures

- 17.8% less than forecast due to construction timing and railroad and utility coordination

Note: The budget was revised in October 2023. Numbers may not add to totals due to rounding.

<sup>1</sup> Original Budget and Forecast Toll Revenue is based on expected toll revenue estimates from CDM Smith, Traffic Engineer

# REVENUE



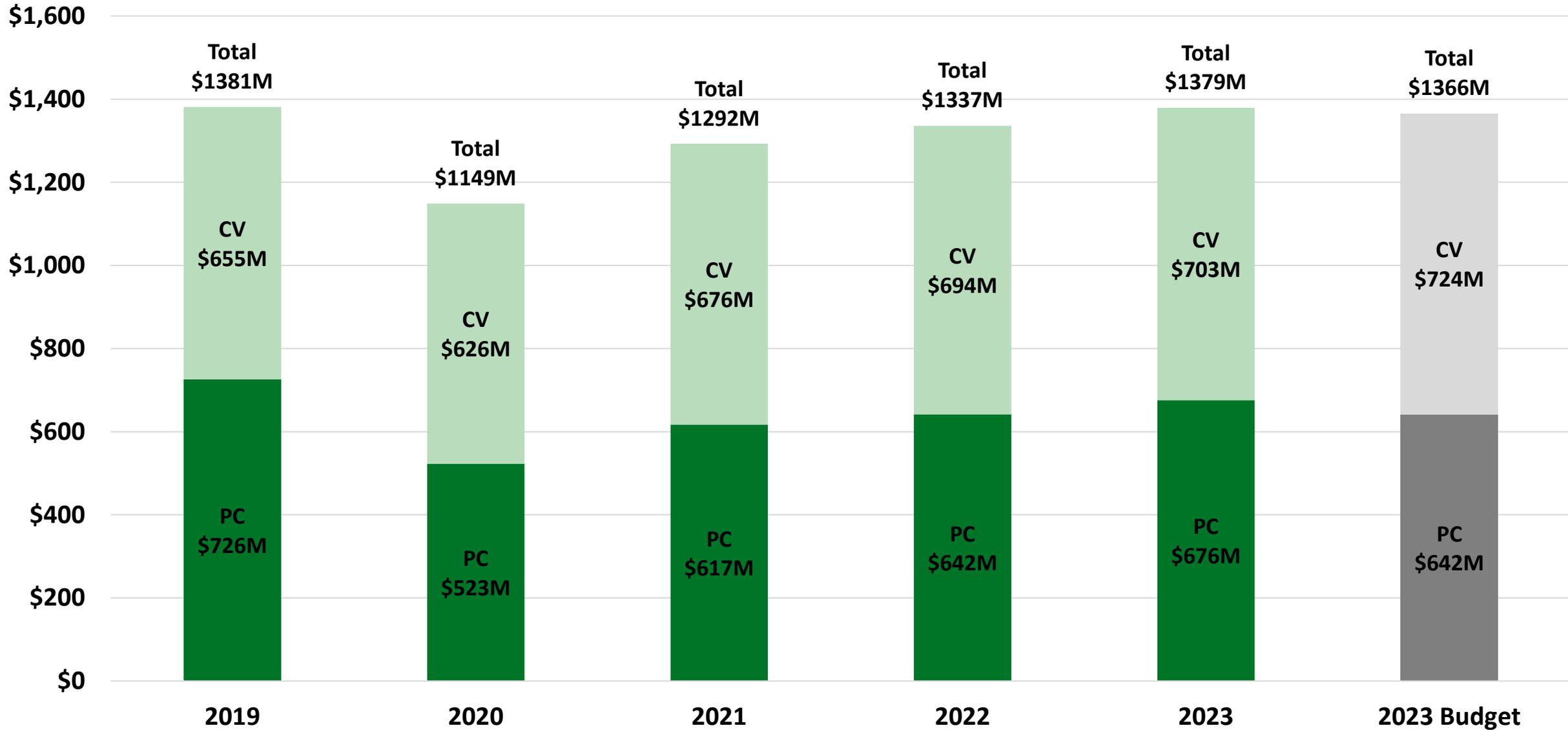
# 2023 Year End – Revenue

CATEGORY	ORIGINAL BUDGET	(\$ millions)			% CHANGE
		FORECAST	ACTUAL	\$ CHANGE	
<b>Total Revenue</b>	<b>\$1,549.1<sup>1</sup></b>	<b>\$1,599.1<sup>1</sup></b>	<b>\$1,601.4</b>	<b>\$2.2</b>	<b>0.1%</b>
Toll Revenue and Evasion Recovery	\$1,519.1	\$1,514.1	\$1,508.3	(\$5.8)	(0.4%)
Concession and Miscellaneous Income	\$10.0	\$20.0	\$8.8	(\$11.3)	(56.2%)
Investments	\$20.0	\$65.0	\$84.3	\$19.3	29.7%

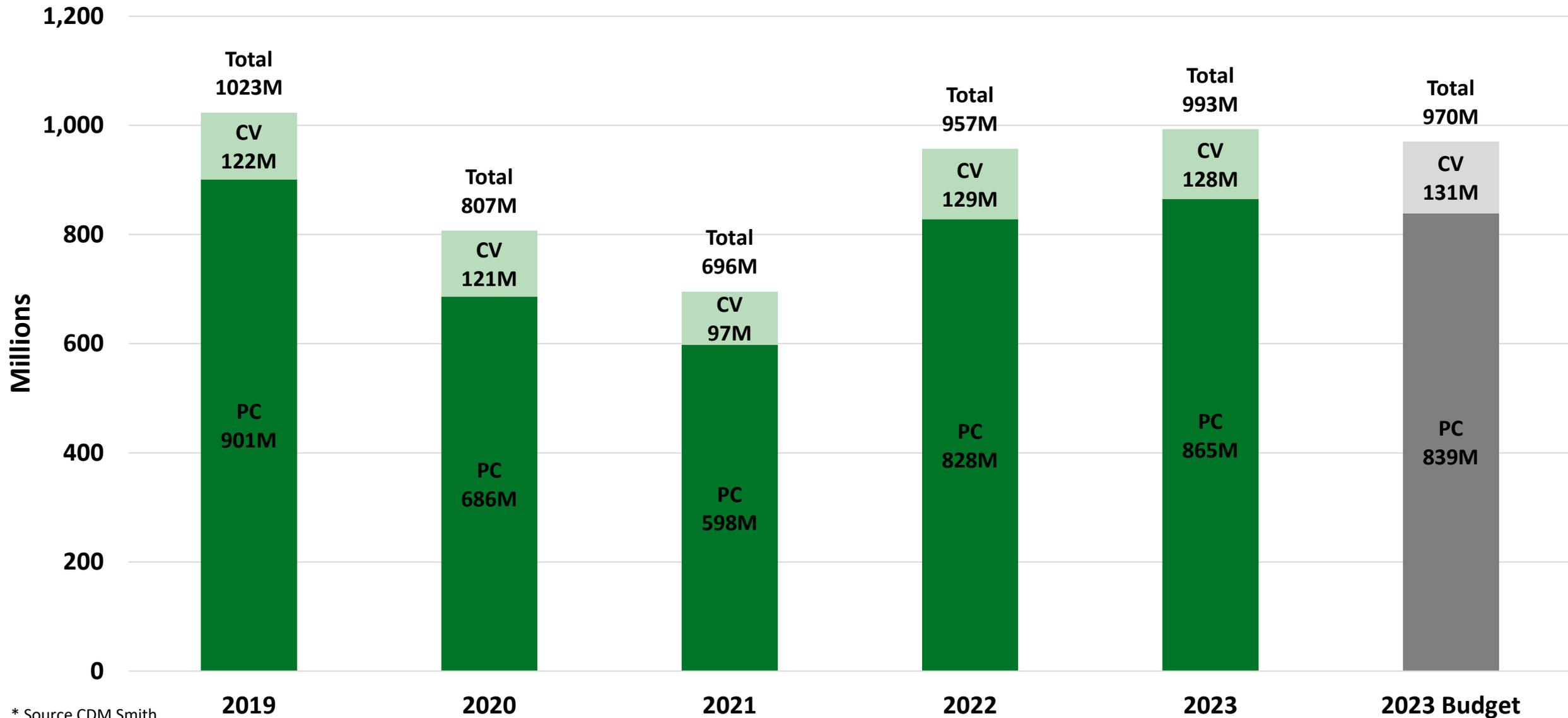
Note: The budget was revised in October 2023. Numbers may not add to totals due to rounding.

<sup>1</sup> Original Budget and Forecast Toll Revenue is based on expected toll revenue estimates from CDM Smith, Traffic Engineer

# December Toll Revenue 2019 -2023



# December YTD Vehicle Transactions 2019 - 2023



\* Source CDM Smith

# 2023 Year End – Maintenance and Operations

CATEGORY	BUDGET	(\$ millions)		% CHANGE
		ACTUAL	\$ CHANGE	
<b>Total M&amp;O</b>	<b>\$426.6</b>	<b>\$413.9</b>	<b>(\$12.7)</b>	<b>(3.0%)</b>
Payroll and Related Costs	\$193.4	\$193.1	(\$0.3)	(0.1%)
Contractual Services	\$113.5	\$108.7	(\$4.8)	(4.3%)
Group Insurance	\$36.2	\$34.9	(\$1.3)	(3.7%)
Other Post Employment Benefits	\$8.1	\$9.4	\$1.3	16.3%
Equipment Maintenance	\$35.9	\$35.2	(\$0.7)	(2.0%)
All Other Insurance	\$12.5	\$8.9	(\$3.5)	(28.3%)
Materials/Operational Supplies/Other Expenses	\$8.5	\$7.2	(\$1.3)	(15.2%)
Utilities	\$7.9	\$8.5	\$0.6	7.2%
Parts and Fuel	\$10.4	\$7.7	(\$2.8)	(26.6%)
Other Miscellaneous Expenses	\$0.1	\$0.3	\$0.2	NA

Note: Numbers may not add to totals due to rounding

## Key Drivers

### Contractual Services

- \$4.8 million less than budget due to consulting and outside services

### All Other Insurance

- \$3.5 million less than budget due workers' compensation actuarial study adjustment

### Materials, Operational Supplies and Other Expenses

- \$1.3million less than budget due to pending procurements

### Parts and Fuel

- \$1.5 million less than budget for parts due to lower spending on replacement parts
- \$1.3 million less than budget for fuel due to lower fuel consumption and prices

# CAPITAL PROGRAM



# 2023 Year End - Capital Program

CATEGORY	ORIGINAL BUDGET	(\$ millions)			% CHANGE
		FORECAST	ACTUAL	\$ CHANGE	
Tri-State (I-94/I-294/I-80)	\$615.3	\$563.3	\$539.8	(\$23.6)	(4.2%)
Reagan Memorial (I-88)	\$3.5	\$1.8	\$8.4	\$6.6	NA
Jane Addams Memorial (I-90)	\$4.9	\$2.3	\$4.0	\$1.6	70.3%
Veterans Memorial (I-355)	\$7.4	\$5.4	\$4.8	(\$0.6)	(11.4%)
Systemwide Improvements	\$314.8	\$262.6	\$204.5	(\$58.1)	(22.1%)
Tri-State (I-294)/I-57 Interchange	\$10.2	\$15.7	\$10.8	(\$4.9)	(31.2%)
Elgin O'Hare Western Access	\$506.3	\$306.4	\$191.5	(\$114.9)	(37.5%)
<b>Total Capital Expenditures</b>	<b>\$1,467.3</b>	<b>\$1,160.9</b>	<b>\$965.2</b>	<b>(\$195.7)</b>	<b>(16.9%)</b>
Agreement Reimbursements and Other Adjustments	\$0.0	(\$5.6)	(\$15.5)	(\$9.9)	(177.7%)
<b>Total Capital with Reimbursements</b>	<b>\$1,467.3</b>	<b>\$1,155.3</b>	<b>\$949.6</b>	<b>(\$205.6)</b>	<b>(17.8%)</b>

Note: Numbers may not add to totals due to rounding

## Key Drivers

### EOWA Project

- \$114.9 million less than forecast due to construction progress and railroad and utility coordination

### Systemwide

- \$58.1 million less than forecast due to construction activity, slower spending on tolling back-office, fleet and IT projects

### Central Tri-State Project

- \$23.3 million less than forecast as a result of timing of construction activity



THANK YOU



# APPENDIX

## 2023 vs 2022 Results



# Maintenance and Operations – 2023 vs 2022

CATEGORY	(\$ millions)					
	2022		2023		2023 ACTUAL/ 2022 ACTUAL CHANGE	
	BUDGET	ACTUAL	BUDGET	ACTUAL	\$ CHANGE	% CHANGE
Payroll and Related Costs	\$190.2	\$177.2	\$193.4	\$193.1	\$16.0	9.0%
Contractual Services	\$114.7	\$97.5	\$113.5	\$108.7	\$11.2	11.5%
Group Insurance	\$33.2	\$33.9	\$36.2	\$34.9	\$1.0	2.9%
Other Post Employment Benefits	\$8.1	\$5.8	\$8.1	\$9.4	\$3.6	62.1%
Equipment Maintenance	\$32.3	\$30.0	\$35.9	\$35.2	\$5.2	17.3%
All Other Insurance	\$12.9	\$8.9	\$12.5	\$8.9	(\$0.0)	(0.1%)
Materials/Operational Supplies/Other Expenses	\$7.1	\$5.4	\$8.5	\$7.2	\$1.8	33.4%
Utilities	\$6.4	\$6.9	\$7.9	\$8.5	\$1.5	22.0%
Parts and Fuel	\$6.1	\$9.9	\$10.4	\$7.7	(\$2.2)	(22.4%)
Other Miscellaneous Expenses	(\$0.0)	(\$0.7)	\$0.1	\$0.3	\$0.9	NA
<b>Total Maintenance and Operations Expenditures</b>	<b>\$410.9</b>	<b>\$374.9</b>	<b>\$426.6</b>	<b>\$413.9</b>	<b>\$39.0</b>	<b>10.4%</b>

Note: Numbers may not add to totals due to rounding

# Capital Program 2023 vs 2022

CATEGORY	(\$ millions)					
	2022		2023		2023 ACTUAL/ 2022 ACTUAL CHANGE	
	FORECAST	ACTUAL	FORECAST	ACTUAL	\$ CHANGE	% CHANGE
Tri-State (I-94/I-294/I-80)	\$699.5	\$621.4	\$563.3	\$539.8	(\$81.6)	(13.1%)
Reagan Memorial (I-88)	\$2.4	\$1.0	\$1.8	\$8.4	\$7.4	NA
Jane Addams Memorial (I-90)	\$1.4	\$0.9	\$2.3	\$4.0	\$3.1	NA
Veterans Memorial (I-355)	\$2.0	\$1.4	\$5.4	\$4.8	\$3.3	NA
Systemwide Improvements	\$216.3	\$201.3	\$262.6	\$204.5	\$3.1	1.6%
Tri-State (I-294)/I-57 Interchange	\$36.2	\$32.7	\$15.7	\$10.8	(\$21.9)	(67.0%)
Elgin O'Hare Western Access	\$364.2	\$286.7	\$306.4	\$191.5	(\$95.2)	(33.2%)
<b>Total Capital Expenditures</b>	<b>\$1,324.4</b>	<b>\$1,146.5</b>	<b>\$1,160.9</b>	<b>\$965.2</b>	<b>(\$181.3)</b>	<b>(15.8%)</b>
Agreement Reimbursements and Other Adjustments	\$0.0	(\$9.6)	(\$5.6)	(\$15.5)	(\$5.9)	(61.4%)
<b>Total Capital with Reimbursements</b>	<b>\$1,317.2</b>	<b>\$1,136.8</b>	<b>\$1,155.3</b>	<b>\$949.6</b>	<b>(\$187.2)</b>	<b>(16.5%)</b>

Note: Numbers may not add to totals due to rounding